



SAFER CITY MODEL

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ON A JOURNEY TO A SAFER SOUTH AFRICA

Creating a safe and secure, crime free environment, that is conducive for social and economic stability, supporting a better life for all.

#PatrioticandSelflessService



“BY FAR THE GREATEST AND MOST ADMIRABLE FORM OF WISDOM IS THAT NEEDED TO PLAN AND BEAUTIFY CITIES AND HUMAN COMMUNITIES” (SOCRATES)



CITY OF BANGKOK : CHINA



“A CITY IS NOT GAUGED BY ITS LENGTH AND WIDTH, BUT BY THE BROADNESS OF ITS VISION AND THE HEIGHT OF ITS DREAMS”

(HERB CAEN)



INTRODUCTION 1/4

NATIONAL AND CONTINENTAL BACKGROUND DEVELOPMENTS



- Creation of safer cities and safer streets a National, Continental and International subject for speculation for many years.
- Cuts across all three crime prevention dimensions namely:
 - ❑ **Community crime prevention**
 - ❑ **Situational crime prevention**
 - ❑ **Developmental crime prevention**
- Form an integral part of the dimensions constituting international crime prevention priorities namely; “The creation of safer cities, safer streets and reclaiming of public spaces.”
- Johannesburg first city in South Africa where Safer City Concept unfolded with a “victim survey” conducted by ISS in 1984 which extended to Cape Town and Pretoria in 1988.
- Launch of safer Cities Programme with special focus on Africa held at the request of mayors in 1996.



INTRODUCTION 2/4

NATIONAL AND CONTINENTAL BACKGROUND DEVELOPMENTS



- Launch priority focus breakdown as follows;
 - Deliverable focus; impact of crime, violence and insecurity on “Urban Development”
 - Key Action based focus;
 - **High crime levels** affect all city dwellers in particular the urban poor and some groups are vulnerable to specific form of violence and insecurity.
 - **Insecurity** is conducive to the erosion of “social capital” and resilience of communities including neighborhood.
 - **Important investment** in urban planning infrastructure development and special programme are threatened by crime and safety.
 - The **economic attractiveness** and competitiveness of cities are greatly affected by crime and insecurity.

- Safer City concept a mechanism to operationalize **Local Crime Prevention Framework** and enhance implementation of Community Safety Plans.

INTRODUCTION 3/4

INTERNATIONAL BACKGROUND DEVELOPMENTS



- International evidence depicts safer city concept as **high international priority putting safety at the fore front of “Urban development”** definition of municipality role in addressing urban crime demonstrated at major strategic conferences held as follows;
 - Strasbourg (1987)
 - Montreal (1989)
 - Paris (1991)

- Evidence extends to adoption of **“Guidelines on prevention of urban crimes”** at Economic and Social Council on the UN (ECOSOC) in 1995.

- Adopted Guidelines outlines local approaches as follows;
 - **Intergrated Crime Prevention Action Plans**
 - **Consideration of modus operandi and root causes of crime**
 - **Mobilisation of Mayors and different local stakeholders**



INTRODUCTION 4/4

INTERNATIONAL BACKGROUND DEVELOPMENTS



- ECOSOC **adopted guidelines exactly in line and complimentary with South African Strategic Policies** and declaration related thereto namely;
 - **National Crime Prevention Strategy which has now been integrated into NDP**
 - **1999 Declaration on Presidential lead projects**
 - **Integrated Sustainable Rural Development Programme (ISRDP)**
 - **Urban Renewal Programme**

- **Urban safety** identified as central element of **urban planning** in the second conference of UN Habitat held in Istanbul in 1996.



SAFER CITY VISION MATRIX SPECIFICATION AND BACKGROUND



South Africa's Vision

“To create a non racial, non sexist united democratic South Africa for a better life for all”

South Africa's Mission Statement

“Community centred governance approach”

SAPS Turnaround Vision

“Creating a crime free conducive climate for economic and social stability in support of “better life for all”



SAFER CITY PROPOSED VISION, THEME AND SLOGAN



VISION

“ To build a safe and secure foundation for stronger urban economy by turning South African cities into Safer City Models”.

THEME

“ On a journey to a safer South Africa through the creation of Safer Cities, safer streets and reclaiming of public spaces”.

SLOGAN

“Patriotic and selfless sustainability of safer city economy”.



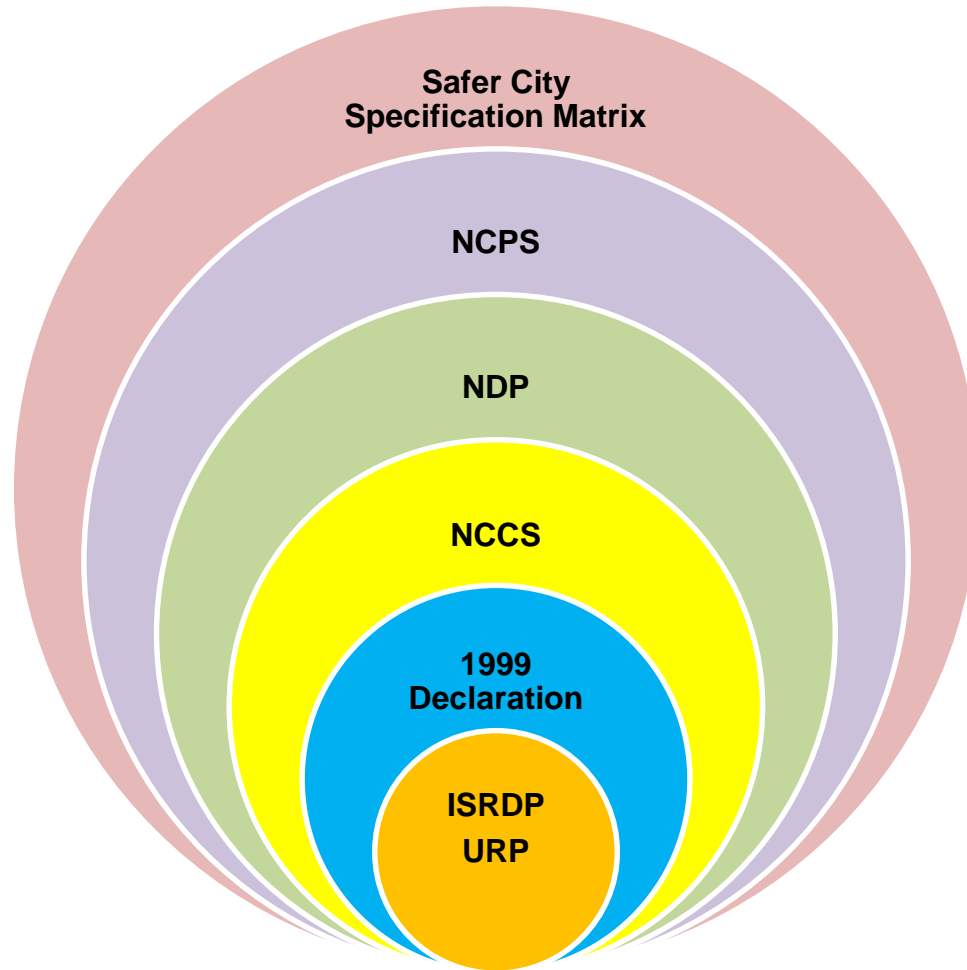
VALUES



- Excellence and innovation in Crime Prevention
- Performance driven safer city security and economic growth
- Safer City service integrity
- Service before self
- Integration and multi-disciplinary centred approach.



NATIONAL STRATEGIC POLICY SPECIFICATION PROVISION (REQUIREMENT) FOR SAFER CITY





NCPS PREAMBLE





NCPS PREAMBLE BASE



The process began early Feb 1995 as a response to the then Pres. Mandela's address at the opening of Parliament.

“ The situation **cannot be tolerated** in which our country continues to be **engulfed by the crime** wave which includes murder, crimes against women and children, drug trafficking, armed robbery, fraud and theft. We must take the **war to the criminals** and no longer allow the situation in which we are mere **sitting ducks** of those in our society who, for whatever reason, are bent to engage in **criminal and anti-social activities**”.



NCPS/NDP VISION SPECIFICATION



A united country is where:-

- all citizens are **active participants** in their own development;
- A capable state able to **drive development, instil ethics** and **serve** the citizenry;
- A dynamic and **growing economy** that is more labour absorbing, supported by adequate infrastructure;
- Education, skills and **innovation systems** exist that can be utilized to develop the capabilities of its own people;
- Leaders **work together** to confront and overcome its problems, it is essential that a **multi disciplinary project concept** approach is followed.

VISION 2030 SPECIFICATION (NDP) AND SONA POLICY DIRECTION



President of the RSA:



- “Radical Economic Transformation”
- “The introduction of a Youth Crime Prevention Strategy will empower and support young people to be self-sufficient and become **involved** in crime fighting initiatives”
- “Community Policing Strategy”

NATIONAL DEVELOPMENT PLAN RATIONALE



In 2030, people living in **South Africa feel safe** at home, at school and at work, and they enjoy a community **life free of fear. Women walk freely in the streets and children play safely outside.** The police service is well-resourced and professional, staffed by highly skilled officers who value their work, serve the community, safeguard lives and property without discrimination, protect the peaceful against violence, and respect the rights to **equality** and **justice**.

STRATEGIC OBJECTIVES OF THE SAFER CITY CONCEPT 1/2



- Development of an aligned approach to measure economic performance of a city
- Maximisation of civil society in the creation of a safer and secure environment of a city
- Creation of a shared safer city vision
- Attract investment into the country through a created crime free conducive investor climate in the cities
- Align cities to the “radical economic transformation” following the direction of the country

STRATEGIC OBJECTIVES OF THE SAFER CITY CONCEPT 2/2



- To operationalise strategic policies, Lekgotla resolutions and key legislations at city level
- To create a feasibility analysis foundation (platform) at city level for policy/legislative analysis reviews and development
- To realise the single service objective through safer city

SAFER CITY CRIME PREVENTION FRAMEWORK



- **An extension of “local crime prevention framework to the city”**
- **Enhance localisation of NCPS through safer city**
- Alignment of NCPS pillars and NDP outcomes at all city
- Operationalisation of the 1999 declaration at city level
- Localised operationalisation of “international crime prevention priorities in the cities (V12; creation of safer cities, safer streets and reclaiming of public spaces)
- **Provision of platform for translation of Lekgotla resolutions into strategic and operational designs/processes for execution purposes**
- Serve as localised platform for translation and execution of strategic policies and key legislations at city level V12; NCPS, NDP and key local Government legislations.

LOCALISED NCPS PILLAR ALIGNMENT TO NDP OUTCOMES AND OUTPUT AT SAFER CITY LEVEL



**CRIMINAL JUSTICE
PROCESS**

**ENVIRONMENTAL
DESIGN**

**COMMUNITY VALUES &
EDUCATION**

**TRANS-NATIONAL
CRIME**

**Certain and
Rapid
Deterrence**

**Outcome 3 :
Output 2 : A
more effective
Criminal Justice
System.**

**Limit
opportunities
and maximise
constraints**

**Outcome 3 :
Output 1 Reduce
the overall levels
of serious crime in
particular contact
and trio crimes)
linked NDP**

**Community
pressure and
public
participation in
crime prevention**

**Outcome 3 Output
4: Managed and
improved
perception of
crime among the
population.**

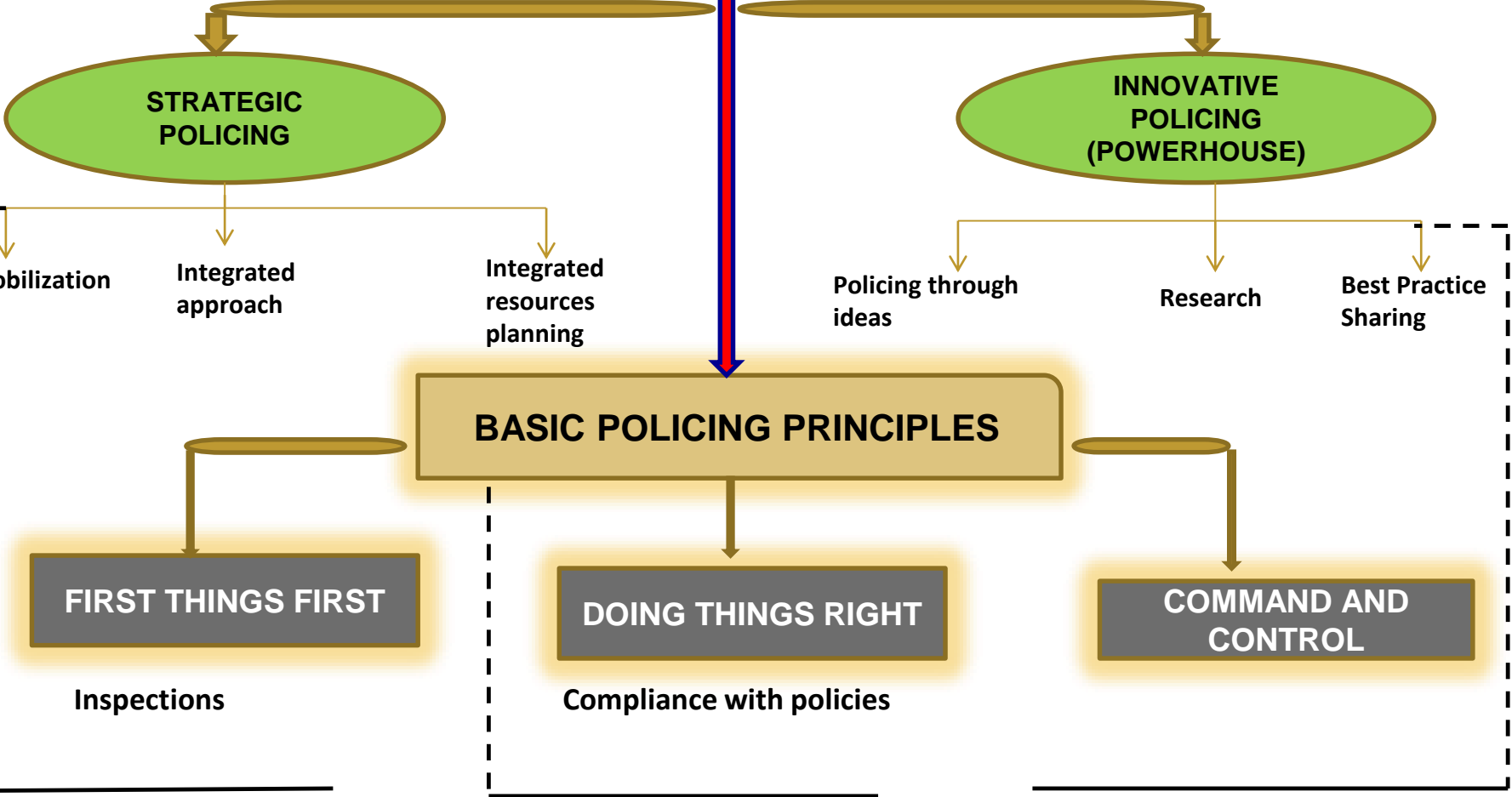
**Regional
cooperation,
stability**

(deployments) and
address cross
border crime

**Outcome 11 -
Enhanced African
Agenda and
Sustainable
Development**

**Output 5: South
Africa's borders
effectively safely
guarded and secured**

BASIC POLICING MODEL



Multi Disciplinary
Collaborated
Safer City Approach

Integrated Policing /
Safety Framework

Innovation and Research Based
Safer City Approach (Root Cause
and Modus Operandi)

SAFER CITY COORDINATION FRAMEWORK

SAFER CITY FUSION CENTRE 1/2



OPERATIONAL THEME (OCC)

FUSION:

Turning information
and Intelligence
Into Actionable
Knowledge



SAFER CITY COORDINATION FRAMEWORK

SAFER CITY FUSION CENTRE 2/2

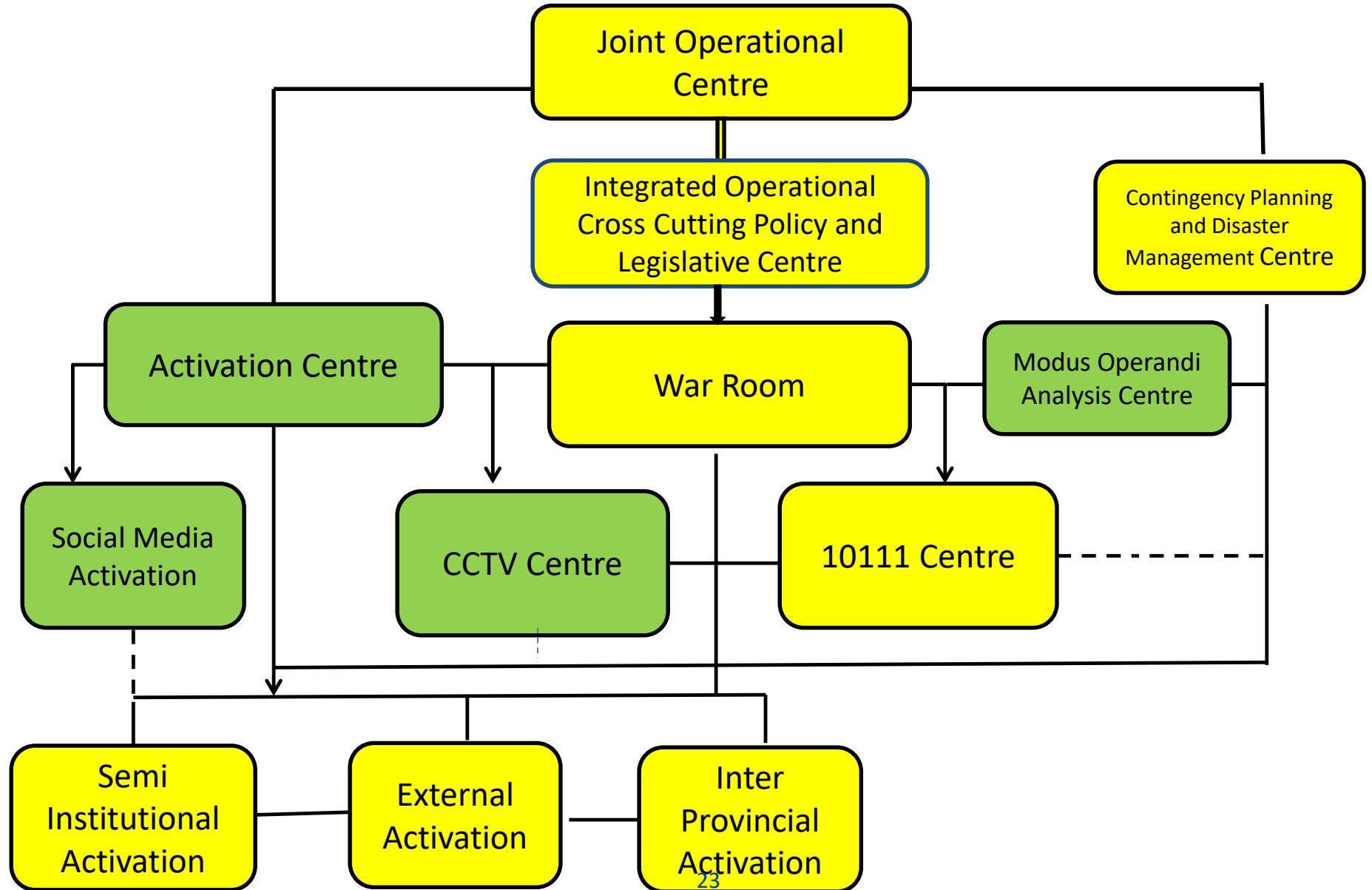


STRATEGIC THEME (Policy Matrix Analysis)

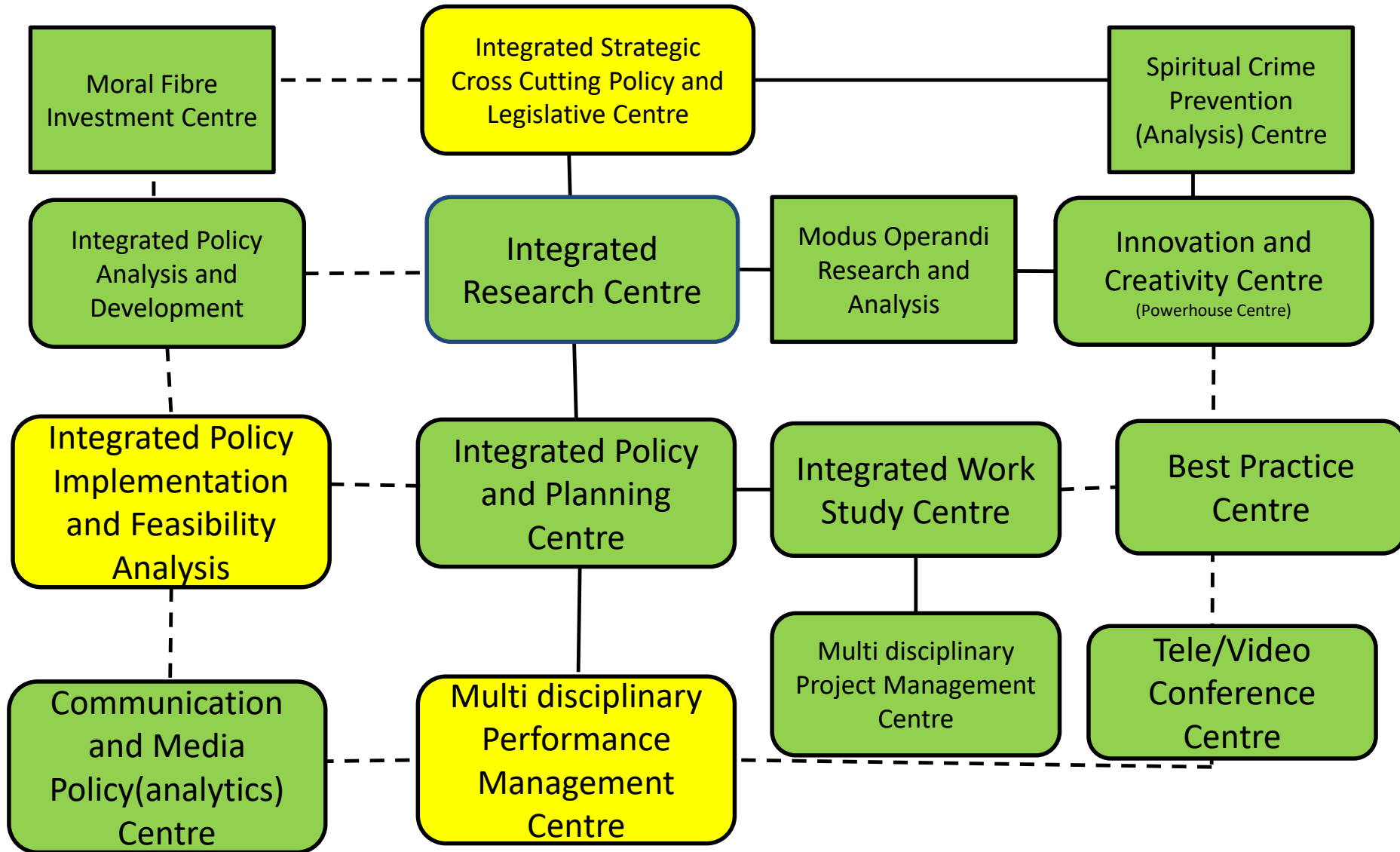
- Turning integrated policy and legislative matrix (products) into actionable multi-disciplinary collaborated strategic and operational designs (plans/interventions) with high impact on socio-economic development leading to a “better life for all”.



OPERATIONAL CENTRES (OCC)



STRATEGIC COMPONENTS (Policy Matrix)



SAFER CITY INTERGRATED PLANNING MATRIX



LOCAL CRIME PREVENTION
FRAMEWORK

LOCAL POLICING FRAMEWORK



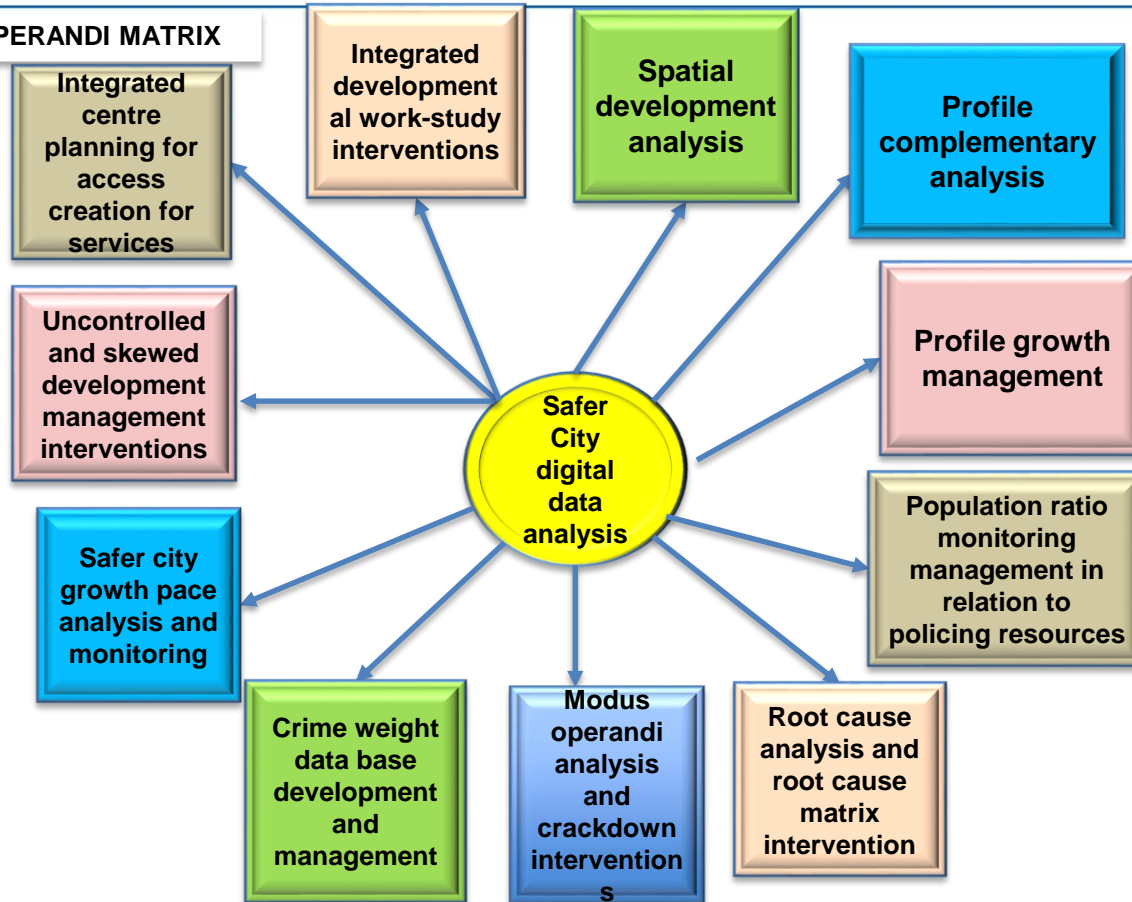


SAFER CITY CRIME WEIGHT INTERVENTION MATRIX



MODUS OPERANDI MATRIX

ROOT CAUSE MATRIX



THE SAFER CITY HOT SPOT INTERVENTION MATRIX



STABILISATION

NORMALISATION





SAFER CITY INDEX



- National Safer City Index
- Regional Safer City Index
- Continental Safer City Index
- International Safer City Index



TOP 15 INTERNATIONAL SAFER CITY INDEX 1/2



1. Abu Dhabi, United Arab Emirates
2. Doha, Qatar
3. Osaka, Japan
4. Singapore
5. Basel, Switzerland
6. Quebec City, Canada
7. Tokyo, Japan
8. Bern, Switzerland



TOP 15 INTERNATIONAL SAFER CITY INDEX 2/2



9. Munich, Germany
10. Irvine, CA, United States
11. Dubai, United Arab Emirates
12. Eskisehir, Turkey
13. Zurich, Switzerland
14. Nizhny Novgorod, Russia
15. Aalborg, Denmark

THE 10 SOUTH AFRICAN SAFER CITY PILOTS



1. Johannesburg
2. Tshwane
3. Cape Town
4. Port Elizabeth
5. Witbank
6. Bloemfontein
7. Durban
8. Polokwane
9. Kimberly
10. Rustenburg



CRITICAL SUCCESS FACTORS/PREREQUISITES FOR SAFER CITIES 1/3



1. **Development of a National Safer City Strategy**
2. Safer City Pilot Master Plan
3. **Development of a National Safer City Index Criteria**
4. **Compile a National Safer City index**
5. Alignment of National Safer City Index with Regional, Continental and International Indexes
6. **Creation of a link between national index, investor climate, social stability and urban economic growth**
7. Develop Safer City **Ranking Matrix** criteria
8. Design Safer City hot spot matrix
9. **Design Safer City weighing matrix for both National and International Safer City index legibility**
10. Continuously prepare our cities

CRITICAL SUCCESS FACTORS FOR SAFER CITIES (TECHNOLOGY USER REQUIREMENT)



2/3

- Draft user requirement according to city specification
 - User requirement for Policing
 - User requirement for Modus Operandi Analysis**
 - User requirement for root cause analysis
 - User requirement for root cause matrix design
 - User requirement for Modus Operandi Matrix
 - User requirement for economic early warning
 - User requirement for crime and economic alignment indicators**
- Integration and interfacing capability (flexibility)
- Alignment of existing technology infrastructure
- Standardised technology requirement according to city design
- **Digital data analysis capability**
- **Digital Transformation Strategy**

CRITICAL SUCCESS FACTORS FOR SAFER CITIES (PERFORMANCE MANAGEMENT SYSTEM) 3/3



- Design multi-disciplinary performance management system
- Develop tools to measure:
 - Performance of disciplines at individual city level
 - Measure multi-disciplinary plans
 - Measure the GDP and economic performance of cities in relation to crime
 - **Measure the economic/investor climate including early warning**



SAFER CITY PROFILE ANALYSIS

STATION INTELLIGENCE PROFILE

(CRIME PROFILE , CRIME TYPES INFLUENTIAL ON SECURITY BREACHES)

SECTOR PROFILE

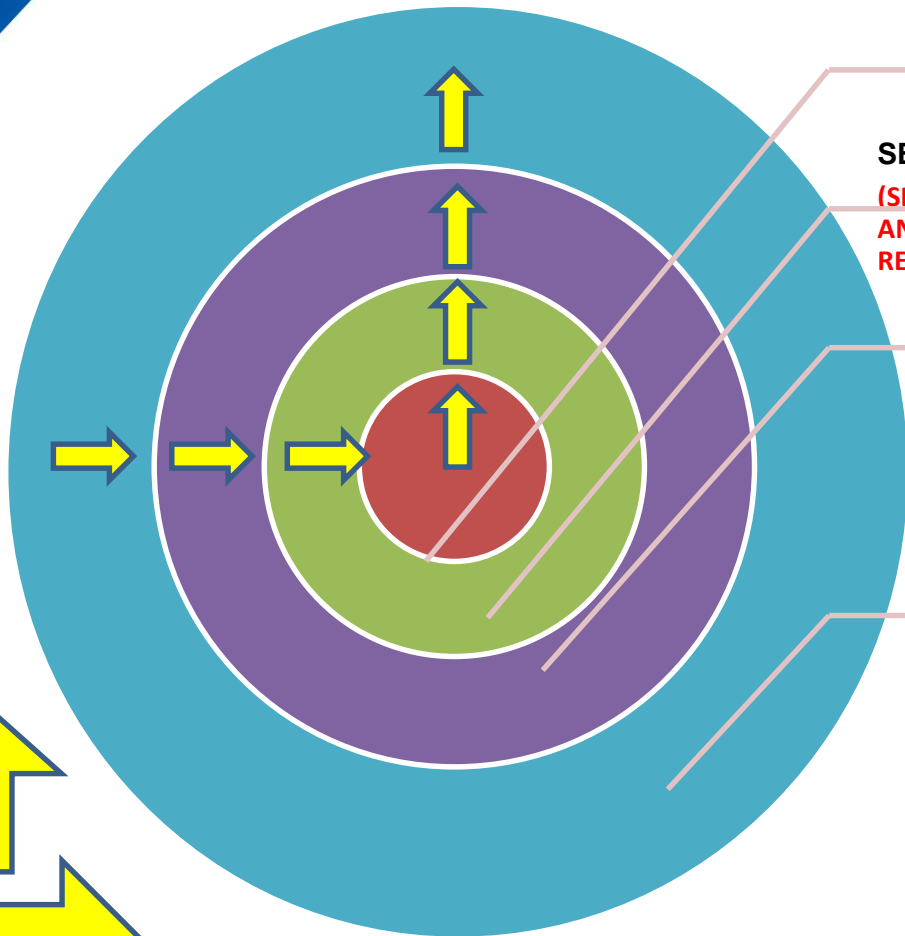
(SECTOR PRECINCT AND ROOT CAUSE AND MODUS OPERANDI AROUND RESIDENTS/N/KEYPOINTS)

STATION PROFILE

(STATION POLICING PRECINCT AND POTENTIAL RISKS INFO)

MUNICIPAL PROFILE

(INTERRELATED FACTORS)



SAFER CITY PROFILE ANALYSIS MATRIX

1/3



- Safer City Sector Policing Matrix
- Safer City Hot Spot Matrix
- Safer City Modus Operandi Analysis database
- Safer City Profile Analysis (city and station profile)
- Safer City Economic Growth Strategy
 - ❑ **Investor Confidence**
 - ❑ **Investor Climate**
 - ❑ **Economic Climate (conducitivity)**
- National Safer City Index criteria (set of dimensional indicators)
- Safer City Model Specification
- Safer City Matrix
- Offender profile

SAFER CITY PROFILE ANALYSIS MATRIX

2/3



- Repeat offender profile
- Development profile
- Homeless profile
- Runnership profile
- Drop out profile
- Offender reintegration profile
- Hot spot profile

SAFER CITY PROFILE ANALYSIS MATRIX (PROFILE ESCALATION TO SPECIAL PRODUCTS)



3/3

- Safer City Intelligence Products
- Safer City Crime Overview
- Safer City Modus Operandi Reports
- Safer City Root Cause Analysis Reports
- Safer City Research Reports

SAFER CITY CHALLENGES REQUIRING MULTI-DISCIPLINARY COLLABORATED APPROACH AND INTERVENTIONS

NO MAN'S LAND CLEARANCE (INFLATED)



REGIONAL AND CONTINENTAL ESCALATION OF THE SAFER CITY INDEX



- Escalation of the ranking matrix to SARPCCO, SADC and AFRIPOL.
- Compile SARPCCO, SADC and AFRIPOL Safer City Index





“Disney land will never be completed. It will continue to grow as long as there is imagination left in the world”.
(Walt Disney)

Thank you...